City of Brisbane







Presented by:

Terry Rivasplata
Technical Director
ICF International

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Section 1

BACKGROUND AND POLICY OF CEQA

CEQA in 25 Words or Less

- 1970 vintage predates many environmental protection laws
- California public agencies' must "look before they leap"
- Disclose, consider, and mitigate impacts
- A magnet for land use litigation

CEQA's Guiding Policies

- Disclose to decision makers and the public significant environmental effects of proposed activities
- Identify ways to avoid or reduce environmental damage
- Prevent environmental damage by requiring implementation of feasible alternatives or mitigation measures

- Disclose the public reasons for agency approval of projects with significant environmental effects
- Foster interagency coordination in review of projects
- Enhance public participation in planning process

What CEQA is, and What it Isn't

- CEQA is a process, not a permit:
 - It doesn't prescribe development standards
 - It doesn't prescribe acceptable levels of risk
 - It doesn't specify regulations that projects must follow (local, state, and federal codes apply)
 - It doesn't prescribe study methods
- It does require analysis and disclosure of the project's potential impacts, mitigation when feasible, and discussion of those impacts through a public process
- CEQA places primary responsibility in the hands of the Lead Agency
- CEQA is enforced through litigation there are no "CEQA police"



Section 2

THE ENVIRONMENTAL IMPACT REPORT

What is the EIR's Purpose?

- Examine the project's potential adverse effects on the environment:
 - Direct effects and indirect effects
- Disclose the significant effects to decision-makers and the public
- Specify feasible mitigation measures to reduce the significant effects
- Analyze project alternatives

How Does an EIR Influence Decision-making?

- The Lead and Responsible Agencies must consider the information in the EIR before taking final action on the project
- Feasible mitigation must be incorporated into the approval, reducing the project's environmental impacts:
 - Mitigation becomes conditions of approval or other requirements enforced by the agency

Disclosing the Reasons Behind the Decision

- "Findings" are adopted that describe the disposition of each significant impact:
 - Mitigated, the responsibility of another agency to mitigate, or infeasible to mitigate
 - Why the alternatives are infeasible
- "Statement of Overriding Considerations" if any impacts are unavoidable:
 - Specific benefits that outweigh the impacts

One Project, One Document

- The Lead Agency is responsible for preparing the EIR:
 - Makes the key decisions: content, methods, impact significance, alternatives, etc.
 - It also certifies the EIR's adequacy
- The Responsible Agencies are obligated to use that EIR for their decisions:
 - Limited exceptions to this rule
- A responsible agency may still deny the project if it so chooses:
 - It will also apply conditions of approval



Section 3
PROGRAM EIRS IN GENERAL

Who Prepares the EIR?

- The Lead Agency decides to either:
 - Prepare it in-house,
 - Hire a consultant to prepare it, or
 - Allow the developer to submit a preliminary draft and help on the final EIR
- The Lead Agency must exert its "independent judgment" over the public draft EIR and final EIR:
 - It is responsible for calling the shots regarding scope, format, mitigation, etc.

Program EIRs

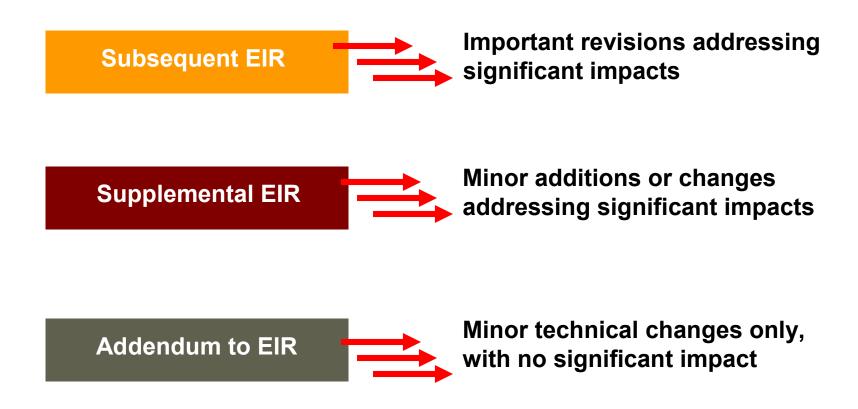
- Program EIRs typically analyze activities that are:
 - Linked geographically or
 - Parts of a chain of planned events
- A program EIR is the foundation for additional CEQA analysis of later actions on the project
- The level of detail is commensurate with the project's level of detail
- Similarly, mitigation may lack details pending further expected refinement



PEIR Scope and Level of Detail

- Program EIR must examine the project and related actions
- Level of detail is commensurate with project's level of detail:
 - Reasonable analysis cannot be deferred
- Mitigation measures cannot be deferred to subsequent CEQA analyses:
 - But, measures may be broad if they include performance standards for specific application and measures of effectiveness
- Each later discretionary action to implement the project will be examined for its potential environmental impact
- That examination may result in a subsequent EIR, supplement to the EIR, or addendum

Post-EIR Documents Sections 15162-15164



Program EIRs: Process for Subsequent Activities

- A subsequent activity within the PEIR's scope:
 - Doesn't require a new EIR, unless Sections 15162-15164 apply
 - PEIR mitigation measures must be incorporated into the activity
- A subsequent activity not within PEIR's scope:
 - New Initial Study is required
 - Either EIR, ND, or MND is prepared

Program EIRs: Subsequent Documents

- Within the PEIR's scope:
 - An activity within the same project as analyzed in the PEIR
 - An activity within the same geographic area encompassed by the PEIR
- Analysis of later activities is limited to what's new:
 - The original PEIR is not open for re-analysis
 - The need for subsequent analysis is limited to specific situations
- A PEIR does not become outdated
 - However, as time passes and things change, the potential increases that later activities will need a subsequent EIR

When Is a Subsequent EIR Required?

- One of the following circumstances occurs:
 - Substantial changes in project would result in new or worsened significant environmental impacts,
 - Substantial changes in circumstances would result in new worsened significant impacts, or
 - New information of substantial importance shows:
 - The project will have new or worsened significant effects
 - Mitigation measures or alternatives previously infeasible are now feasible, but project proponent declines to adopt them
- The subsequent or supplemental EIR will focus on the new or worsened effects – it need not re-examine other parts of the PEIR

CEQA Guidelines secs. 15162 and 15163

PEIR Streamlines Later Approvals

- Courts have held that the interest of finality limits the preparation of a subsequent or supplemental EIR unless the above have occurred:
 - Decision whether to prepare a subsequent/supplemental EIR is subject to "substantial evidence" standard – not "fair argument" standard
- Any litigation over the subsequent document focuses on the Section 15162 process, not the original PEIR



Section 4 TYPICAL EIR PREPARATION PROCESS

The Key Steps -- NOP

- Notice of Preparation:
 - Advance notice of EIR
 - "Scoping" of issues of interest
 - Minimum 30-day review period
 - Comments considered in preparing the Draft EIR
- Brisbane has completed this step

The Key Steps -- DEIR

- Draft EIR:
 - Analyzes project's potential impacts on the environment:
 - Incorporates available information and studies
 - Discloses significant impacts
 - Identifies feasible mitigation
 - Identifies potentially feasible alternatives
- Minimum review period of 45-days (City will provide 120 days)

The Key Steps -- FEIR

- Final EIR Contents:
 - Comments
 - Written responses to comments
 - List of commenters
 - DEIR and any revisions to the DEIR
- Often a two-part document
 - FEIR with comments, responses, list of commenters, DEIR revisions
 - DEIR
- The FEIR must be "certified" before a project may be approved:
 - FEIR meets CEQA requirements; it reflects "independent judgment;"
 and is familiar to the decision-makers

Typical DEIR Contents

- Table of Contents
- Executive Summary
- Impact Chapters:
 - Environmental setting, impact analysis, impact conclusion, mitigation measures
- Project Alternatives
- Cumulative and Growth-Inducing Impacts
- Lists of Preparers and References
- Technical Appendices

Public Involvement

- Comment during the NOP review period:
 - This stage is already completed
- Comment on the DEIR:
 - Submit written comments by mail or by e-mail
 - The Baylands DEIR review period will be 120 days
- Participate in any meetings on the DEIR:
 - Submit written or verbal comments
- Participate in the City's hearings on the project:
 - Submit written or verbal comments

The City must consider all written and verbal comments on the EIR before it takes action on the project



Section 5

EIR CONSIDERATIONS

Environmental Setting/Baseline

- The EIR must describe the physical environment in the vicinity of the project as it exists before commencement of the project
- The setting will vary with the resource being examined
- The regional setting can be crucial to assessing impacts, especially for rare or unique resources, or resources that have a regional aspect (air quality, for example)

Environmental Setting/Baseline

- Discuss any inconsistencies between the proposed project and applicable land use plans (general and regional):
 - Where the proposed project is compared with an adopted plan, the analysis shall examine existing physical conditions as well as potential future conditions
- Good practice: discuss the regulatory setting as well as the physical setting:
 - Provides context for impact analysis

Environmental Setting/Baseline

- Environmental setting is normally the baseline for determining significance of impacts:
 - "Normally" provides flexibility to consider fluctuations in conditions
 - The baseline is very seldom past conditions
 - The baseline cannot be "hypothetical future" conditions
 - It may be reasonable projected future conditions
 - Reliable traffic projections for the year the project opens, perhaps
- Example:
 - Existing contamination is a baseline condition in the Baylands
- Impact = Difference between baseline and project

A Range of Alternatives

- The EIR must examine a range of reasonable, potentially feasible alternatives and the "no-project" alternative
- The alternatives must:
 - Meet most or all project objectives
 - Substantially reduce one or more significant impacts
- The Lead Agency chooses whether to examine alternatives at the same level of detail as the project

Alternatives (Cont.)

- The EIR need not examine every possible alternative
 - The "rule of reason" governs
- The EIR must identify any alternatives that were considered and rejected from further analysis
- The EIR must identify the "environmentally superior" alternative:
 - The Lead Agency is not obligated to select that alternative over the project
- The City may approve an alternative rather than the project, if it chooses to do so

Significance Determinations

- Is the project's impact "significant?"
 - "Significant" = a substantial adverse physical change from the baseline conditions that results from the project
- EIR discloses the significance each impact:
 - Feasible, fully enforceable mitigation measures must be adopted for each significant impact
- What makes an impact significant?
 - Exceeding a threshold or standard, certainly
 - Conflicting with community values, perhaps

Study Methods

- CEQA does not specify or require any particular study method
- Analyses from air quality to utilities, and everything in between:
 - Methods based on professional practice
 - Methods recommended by responsible agencies
 - Methods required/indicated by other laws
- Lead agency selects study method:
 - EIR will disclose any competing studies

Cumulative Impacts

- Significant impacts that result from the collective contributions of past, present, and foreseeable future actions
- The EIR describes the cumulative impacts to which the project will contribute:
 - List method
 - Plan or projections method
- The EIR determines whether the contribution is "considerable" in the cumulative context:
 - Even a less-than-significant individual impact may be considerable in the cumulative context

Mitigation Measures

- Mitigation An action that will avoid, minimize, reduce or eliminate, rectify, or compensate for a significant effect
- Mitigation must be feasible and fully enforceable
- Measures must be sufficiently detailed to be effectively implemented
- An EIR is not required to mitigate every impact below the level of significance
- The Lead Agency cannot defer its obligation to adopt feasible mitigation measures

Mitigation Measures

- Where permitting is not yet completed or project design is not sufficiently advanced, detailed mitigation measures cannot be prepared
- In those situations, the mitigation measures must include:
 - A commitment to mitigate;
 - Performance standards that will ensure that adequate mitigation is implemented, or a menu of effective mitigation measures; and
 - Objective criteria for measuring success

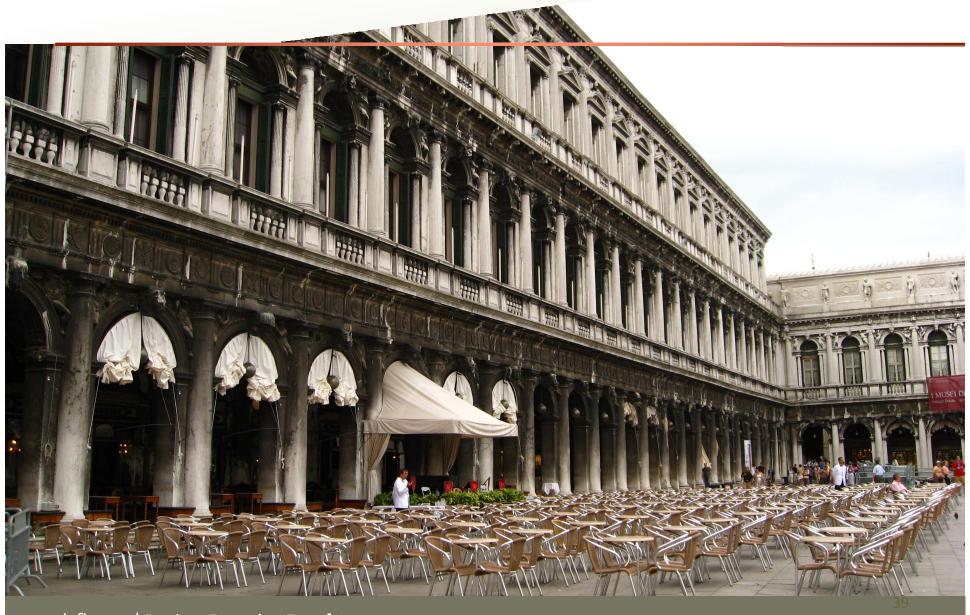
Technical Data

- An EIR is intended to be understandable to the average resident
- Technical data may be summarized and studies included as appendices:
 - Typical technical appendices include traffic, noise, and air quality analyses, and hazardous materials assessments
- A Lead Agency is not expected to undertake original research in preparing an EIR:
 - It is expected to present available information, including conflicting expert opinions, if any

Mitigation Monitoring and Reporting Program

- The Lead Agency must adopt a MMRP that will ensure the mitigation measures imposed by the agency will be implemented
- Each Responsible Agency must adopt its own MMRP to ensure that the mitigation that it imposes will be implemented

Technical Issues of Concern



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Brownfield Reuse

- Regulated by laws other than CEQA
- EIR discloses potential impacts from proposed development project
- EIR may specify mitigation measures in addition to regulatory requirements:
 - If the mitigation is within the agency's power to impose
 - City cannot require other agencies to take specific actions through CEQA

Brownfield Reuse – Thresholds

- CEQA does not set thresholds of significance
- The Lead Agency generally sets thresholds based on:
 - Regulatory standards
 - Acceptable level of risk (as may be defined by standards)
- Agency may properly rely on technical experts to recommend thresholds
- Agency may rely on regulatory agencies too

Brownfield Reuse – Typical Analytical Methods

- CEQA prescribes no specific analytical method
- Desired outcomes of analysis:
 - Characterization of existing contamination
 - Change resulting from the project:
 - Human health risk characterization
 - Environmental risk characterization
 - Recommended mitigation (acceptable risk)
- Screening for health and environ risk:
 - CalEPA and SF Bay RWQCB

Brownfield Reuse – Responsible Agency Roles

- Considering permits/approvals for clean-up appropriate to the proposed project:
 - SF Bay Regional Water Quality Control Board:
 - Remedial Action Plans, Site Clean-up Order
 - Department of Toxic Substances Control:
 - Remedial Action Plans
 - San Mateo County:
 - Final closure plan for landfill

"Rule of Reason"

- Level of detail in impact analysis
- Range of alternatives considered
- Deferring mitigation details:
 - Insufficient information to develop detailed mitigation measure?
 - Mitigation still required
 - Mitigation must include performance standards or menu of approaches and measures of effectiveness



CEQA Doesn't Approve or Deny the Project

- CEQA does not prescribe the outcome of the deliberations over a project:
 - An EIR does not "approve" a project:
 - The EIR provides enough information to enable informed decisionmaking
 - The Agency may choose to deny
 - An EIR does not "deny" a project:
 - An agency may approve a project with significant, unavoidable impacts
 - If so, it must make a fact-based "statement of overriding considerations"
 - The statement describes the economic, social, legal, technological or other benefits of the project that outweigh its significant, unavoidable impacts

CEQA Provides no New Powers

- CEQA requires mitigation, but doesn't give an agency new powers
 - Agencies adopt the mitigation that is within their power to implement or require as a condition of project approval:
 - Limited by Constitution
 - Limited by feasibility
- Feasible: "capable of being successfully accomplished in a reasonable period of time..." – economic, legal, practical issues
 - CEQA does authorize the agency to impose an implementation fee on the applicant
 - Financing long-term mitigation requires other sources of funding
- Projects are subject to all state and federal codes

CEQA Proceeds in Advance of Project Design

- Timing of CEQA analysis:
 - Early enough to influence project design
 - Not so late that the agency has already committed to the project
- CEQA doesn't require a project to be fully designed before analysis begins

The Program EIR's Not the End of the Story

- Subsequent discretionary actions will require CEQA analysis (discussed earlier)
- For actions within the scope of the PEIR, this will be limited to new or substantially more severe impacts
- As RAPs are developed, additional CEQA review may be needed:
 - Mitigation refinements may also require additional CEQA review
- A PEIR does not become outdated
 - But, each new discretionary action to implement the project must be examined to determine whether a subsequent EIR is needed

Thank you for attending

BBCAG CEQA Training A Brief Introduction to CEQA